----- Original Message

Subject: 2007 IRMA Conference Manuscript # 793 Acceptance From: "Kristin M. Klinger" < irma@irma-international.org>

Date: Fri, November 24, 2006 7:23 pm

To: aazadeh@ut.ac.ir

Dear IRMA2007 Conference Contributor:

Your submission for IRMA2007 has been subjected to a double-blind, peer-refereed review process, utilizing 5 external reviewers. The review

process for your manuscript # 793, "An integrated Information
Technology/Information System (IT/IS) Investment Evaluation Framework
",

submitted to the 2007 IRMA International Conference has been completed.

paper has been accepted for presentation at IRMA2007 and inclusion in the

conference proceedings as a FULL PAPER. At the end of the body of this e-mail, I have listed all pertinent comments provided by the conference reviewers for your use. Please study the comments carefully and incorporate

the changes you find appropriate into your final version. Please provide us

with ALL OF THE FOLLOWING ITEMS NO LATER THAN JANUARY 10, 2007:

- Your final manuscript sent as an MS Word E-mail Attachment to irma@irma-international.org. You may access the guidelines for preparing

your final submission at:

https://www.irma-international.org/conferences/2007/submission.asp

- A completed CONFERENCE REGISTRATION FORM AND FEE. You may register online

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PROCEEDINGS.

Please follow the guidelines carefully, paying careful attention to the word

count limits. Please note that papers exceeding the maximum word count will

be returned to the authors for editing and/or shortened by the IRMA Editorial Staff.

In order to be included in the program and proceedings, ALL submitters must

send the original, signed Author Warranty and Copyright Agreement (with

co-authors' signatures), and complete the conference registration form with

the registration payment, either online or by mail. In cases of multi-author submissions, AT LEAST ONE AUTHOR must register for, and present

at, the conference. However, we encourage all co-authors to register and be

present at the conference to provide additional support for discussion and

feedback.

ALL CONFERENCE PROCEEDINGS WILL BE DELIVERED TO PARTICIPANTS VIA POST MAIL

FOLLOWING THE CONFERENCE.

Please send your Conference registration form and fees, unless you register

online, along with your signed Author Transfer of Copyright Agreement

Ms. Lindsay Johnston, Proceedings Coordinator Information Resources Management Association 701 East Chocolate Avenue, Suite 200 Hershey, PA 17033-1240, USA

For your convenience, we have made the hotel registration form accessible to

you at: http://www.irma-international.org/conferences/2007/hotel.pdf.
You

should complete the form and send it DIRECTLY to the Sheraton Vancouver

Centre Hotel. Make sure you make your hotel reservation as early as possible

to receive the LIMITED group room rates provided by the Sheraton

Wall Centre Hotel to the participants of IRMA2007.

IMPORTANT TRAVEL VISA NOTE:

If your travel to Canada to attend IRMA2007 requires obtaining a travel Visa, we may provide you with a letter of invitation in support of your Visa

application UPON THE RECEIPT of your final materials, conference registration, and payment. Please contact Kristin M. Klinger at irma@irma-international.org for a letter of invitation, stating clearly the

address to which you'd like the letter sent. WE WILL NOT ACCEPT LATE SUBMISSIONS DUE TO VISA DELAYS.

If you have any questions regarding IRMA2007, please do not hesitate to either contact Kristin M. Klinger at irma@irma-international.org or me at

your earliest convenience. We look forward to seeing you in Vancouver, $\ensuremath{\text{B.C.}}\xspace$,

Canada.

Sincerely,

Mehdi Khosrow-Pour, D.B.A. Program Chair, IRMA2007

P.S. If you are not currently a member of IRMA, we invite you to join IRMA

and begin benefiting from IRMA scholarly publications. To join IRMA at

the

time of conference registration, simply choose the "Combination Membership &

Conference" option and indicate the journal of your choice to which you would like to subscribe.

*** COMMENTS ****

- Reviewer 1

Authors are providing information that several researchers are against NPV,

IRR... it would be good to mention them. The argument was not very clear. If

it is about unsuitibility for uncertain benefits - it is not true, as many

simmulation methods are using traditional indicators with uncertainty description through statistical distribution ... As you mentioned that your

approach will solve/overcome the problems by traditional indicators please

specify more in detail what problems?

Milis and Mercken are using BSC as Balanced ScoreCard not Business SC. The idea about integration and combination of several soft methods as Delphi, DEA, AHP are, is very interesting. But from the paper, the reader is

able to gain only very draft idea. Possibly you could better describe how to

stay the weights, if it is absolutely subjective or not, etc. What is the

requirements to have the best results from your approach...some level of

decision support theory, BPM ...is it suitable for all sizes of companies?

If it is oriented on stakeholder...do they have idea or level of neccesary

knowledges for such a methodology?

Very important issue is summarizing strong and weak aspects of such a methodology (with comparison to other methods). E.g.

esp. SMEs managers could have problems with understanding about requirements

for DEA + AHP, weights could differ, etc. they can have no idea about

DEA or AHP is and how configure data...Delphi method require absolutely

some

kind of expertise, not the level of average stakeholder (esp. when you said

that you are focusing on stakeholders).

Take care of using abolutisms as in "This paper comprehensively reviewed

IT/IS evaluation and IS success literature and presented a comprehensive,

complete, and efficient approach for evaluating and selecting IT/IS investments in organizations". "Comprehensive" in this paper is

strong word. The methodology is not so clear presented to have absolutely

idea about to be comprehensive, complete or efficient...you need to test the

methodology on more than one big company.

But the idea is interesting and by improving mentioned issues could be

nice contribution to the field.

- Reviewer 2

The paper lacks rigour, especially in the discussion and analysis of the

results. The paper also had problems with the figure 1 where I found problems with a lack of descriptions for each object in the figure. 1'm

not sure whether this is intentional.